

Warren Buffett's Japan Strategy Collides with New U.S. Tariff Policy: A Comprehensive Evaluation and Outlook

I. Executive Summary

This report aims to provide an in-depth analysis of Warren Buffett's growing investment conviction in the Japanese market, with a particular focus on dynamics emerging around and after April-May 2025. At the heart of Buffett's strategy lies the perceived undervaluation of Japan's general trading companies ("sogo shosha") and a positive outlook on Japanese corporate governance reforms. However, this long-term positioning faces significant economic uncertainty and a direct threat from the new U.S. tariff policy announced in April 2025. The report will detail Buffett's economic rationale, Berkshire Hathaway's specific holdings, Japanese macroeconomic trends, corporate governance reform progress, company valuation levels, and specific industry strengths. Simultaneously, it will scrutinize the scope of the new U.S. tariff policy, its potential global economic repercussions, and critically assess its direct and indirect impacts on the Japanese economy, its export-oriented industries, currency movements, and overall investment sentiment.

The core tension lies in the collision between Buffett's decades-long strategic investment horizon and the abrupt imposition of protectionist measures. This report will explore the resilience of the sogo shosha business model, the evolving domestic macroeconomic landscape in Japan, and the overall investment attractiveness of the Japanese market amidst shifting global economic paradigms. Ultimately, the report will offer a comprehensive evaluation of the future prospects of the Japanese market, highlighting the need for careful risk assessment by investors navigating a complex environment of opportunities and threats.

II. Warren Buffett's Enduring Conviction in Japan (Focus Post April-May 2025)

A. The Oracle of Omaha's Logic: Stated Reasons and Economic Underpinnings

- **Valuation Anomalies and Business Model Appeal**
Warren Buffett, in his 2025 letter to Berkshire Hathaway shareholders, explicitly stated that when reviewing the financial records of Japanese trading companies, he was "amazed at the low prices of their stocks".¹ This highlights his core value investing approach. He perceived these large Japanese trading houses (sogo shosha), despite their vast global operations, as significantly undervalued by the market.

The five major trading companies Buffett invested in—Itochu, Marubeni,

Mitsubishi, Mitsui, and Sumitomo—operate in a manner "somewhat similar to Berkshire itself".¹ These companies are highly diversified, with extensive involvement in energy, metals, machinery, chemicals, food, and textiles, deeply embedded in the "real economy"² and dominant in global commodity, energy, and manufacturing supply chains.³ This conglomerate-like structure, with diverse revenue streams and a long-term perspective on essential industries, aligns well with Buffett's preference for understandable businesses with robust models. Even into 2025, valuations remained attractive. For instance, the Topix Index traded at an average P/E of 14.25x and P/B of 1.35x, while one of the investee companies, Itochu, traded at a P/E of 12.1x and P/B of 1.8x.¹ As of year-end 2024, the Nikkei 225 was trading at a trailing P/E of 15.72x.⁴ These figures suggest that the Japanese market, and these trading houses in particular, continued to offer the "margin of safety" Buffett seeks.

This keen eye for undervaluation stemmed from a belief that the market failed to appreciate the intrinsic worth of these global giants. Years of underperformance in the Japanese market, deflationary overhang, and complex cross-shareholding structures may have deterred many international investors.¹ Buffett, with his long-term horizon and focus on fundamentals, looked past these surface complexities to the underlying cash flows and asset values, identifying a classic "fat pitch".³ The similarity of these sogo shosha to Berkshire's own model further enhanced his comfort and understanding.¹

- Shareholder-Friendly Policies and Management Ethos

Another key attraction for Buffett was the "increasingly shareholder-friendly policies, such as dividend boosts and stock buybacks" in Japan.¹ This aligns with a broader wave of corporate governance reforms in the country.

Buffett specifically noted: "Each of the five companies increase dividends when appropriate, they repurchase their shares when it is sensible to do so, and their top managers are far less aggressive in their compensation programs than their U.S. counterparts".¹ This reflects a prudent capital allocation strategy and a management culture that prioritizes shareholder returns over excessive executive remuneration. These companies possess "ample cash flows, and lots of room to increase dividends and share buybacks".¹

Buffett's timing coincided with, and arguably reinforced, a deepening of corporate governance reforms in Japan.⁵ Pushes from regulators like the Tokyo Stock Exchange (e.g., "naming and shaming" companies with P/B ratios below 1x⁵) and rising shareholder activism⁷ created a more conducive environment for value realization. Berkshire Hathaway's presence as a significant, long-term investor likely encouraged continued shareholder-friendly actions from the trading houses. The relatively modest executive compensation levels in Japan¹ would

have been a significant cultural plus for the shareholder-focused Buffett, ensuring more profits flowed to owners.

- **Strategic Advantage of Yen Financing**

Buffett was "especially drawn to the margin of safety granted by cheap yen borrowings".¹ Berkshire Hathaway actively utilized Japan's low-interest-rate environment by issuing yen-denominated bonds, such as a \$1.9 billion yen bond sale in October 2024 and another \$628 million in April 2025 amidst escalating U.S. trade tensions.¹

The current math of this "yen-balanced strategy" is highly favorable: annual dividend income expected from the Japanese investments in 2025 is about \$812 million, while the interest cost of its yen-denominated debt is only about \$135 million.¹ The Bank of Japan's policy rate of 0.5% is among the world's lowest ¹, making yen financing exceptionally cheap. Berkshire Vice Chairman Greg Abel also confirmed comfort with yen investments, viewing yen borrowing as a "nice incremental opportunity".¹⁰

Financing yen-denominated assets with low-cost yen borrowings creates a powerful positive carry for Berkshire and a natural currency hedge. This is a structural advantage for a large, highly-rated entity like Berkshire, not easily replicable by smaller investors. While Buffett claims no particular view on exchange rates ¹, this "yen-balanced strategy" ¹ significantly mitigates risks from adverse USD/JPY movements and enhances overall returns. The positive spread between dividend income and borrowing costs directly boosts the profitability of the investments.

B. Berkshire Hathaway's Japan Portfolio: The \$20 Billion Bet on Sogo Shosha

- **Deep Dive into the Five Core Trading Houses**

Berkshire's investments are heavily concentrated in five major sogo shosha: Itochu Corp. (8001.JP), Marubeni Corp. (8002.JP), Mitsubishi Corp. (8058.JP), Mitsui & Co. (8031.JP), and Sumitomo Corp. (8053.JP).¹ These "general trading companies" are deeply involved in the real economy, trading in various raw materials, products, and food, providing logistical support, and investing in areas like commodities, shipping, and steel.² Their diversified portfolios span multiple sectors including agriculture, technology, and infrastructure, offering Berkshire broad exposure to global economic growth.³

- **Investment Scale, Stakes, and the \$100 Billion/50-Year Vision**

Berkshire first invested in these companies in 2019, disclosing stakes of around 5% in each on Buffett's 90th birthday in August 2020.² By Q1 2025, its holdings in each had risen to between 8.5% and 9.8%.⁹ By May 2025, reports indicated stakes had increased to 9.8% in Mitsubishi and the other four firms.²

Berkshire's total investment in the Japanese companies had reached \$23.5 billion by the end of 2024.² Other sources cite a figure around \$20 billion around May 2025³, which could reflect market fluctuations or slight differences in calculation. Buffett stated unequivocally in May 2025: "In the next 50 years, we won't give a thought to selling those".² Greg Abel echoed this, envisioning Berkshire owning the trading houses for "50 years or forever".² This underscores an exceptionally long-term commitment.

Buffett has expressed a willingness to invest further: "I'd rather have \$100 billion than \$20 billion" if opportunities arise that are understood, offer good value, and don't cause concern about losses.¹⁰ This \$100 billion figure appears to be an ambitious target dependent on market capacity and valuation attractiveness, rather than a concrete, immediate plan.³

Berkshire had initially agreed to keep its holdings below 10% in each company, but the firms later agreed to "moderately relax this ceiling".¹

This ultra-long holding period ("50 years or forever") and the willingness to exceed typical ownership caps¹ suggest Berkshire views these not just as passive investments but as long-term partnerships.² This approach, combined with Greg Abel's active involvement¹, aims to build deep relationships and potentially undertake larger ventures together in the future ("hope to do big things with them"²). The \$100 billion investment ambition¹⁰ highlights Berkshire's capacity and willingness to deploy significant capital when conditions are right, further cementing its role as a stable, long-term capital provider.

Table 1: Berkshire Hathaway's Core Investments in Japan (as of May 2025)

Company Name (Ticker)	Primary Business Areas	Berkshire's Reported Stake (May 2025)	Initial Investment Year	Key Investment Rationale
Itochu Corp. (8001.JP)	Textiles, machinery, metals, energy, chemicals, food, ICT & financial etc.	~8%-9.8% ²	2019	Undervaluation, Berkshire-like model, shareholder returns, yen financing ¹
Marubeni Corp. (8002.JP)	Lifestyle, materials, energy & metals,	~8%-9.8% ²	2019	Undervaluation, Berkshire-like model,

	power & infrastructure, transportation machinery etc.			shareholder returns, yen financing ¹
Mitsubishi Corp. (8058.JP)	Natural gas, industrial materials, petroleum & chemicals, mineral resources, industrial infrastructure etc.	9.8% ²	2019	Undervaluation, Berkshire-like model, shareholder returns, yen financing ¹
Mitsui & Co. (8031.JP)	Mineral & metal resources, energy, machinery & infrastructure, chemicals, lifestyle industry etc.	~8%-9.8% ²	2019	Undervaluation, Berkshire-like model, shareholder returns, yen financing ¹
Sumitomo Corp. (8053.JP)	Metal products, transportation & construction systems, infrastructure, media & digital, living & real estate etc.	~8%-9.8% ²	2019	Undervaluation, Berkshire-like model, shareholder returns, yen financing ¹

C. The Buffett-Abel Blueprint: Long-Term Value Creation in a Global Context

The Japan investment is seen as a key moment in the transition from Buffett to Abel, with Abel expanding Berkshire's footprint into emerging markets.³ Abel was instrumental in the deal³ and shares Buffett's long-term investment philosophy.¹¹ The strategy reflects a shared belief in Berkshire's decentralized model and the power of long-term thinking, contrasting with Wall Street's short-termism.³ Buffett's admiration for these Japanese companies has "consistently grown," and Greg Abel has met with them many times.¹

This major Japanese investment, spearheaded by Greg Abel ³, is significant on multiple fronts. Firstly, it diversifies Berkshire's holdings geographically beyond its U.S. core ³, tapping into global supply chains and Asian growth dynamics. Crucially, it serves as a strong endorsement of Abel's judgment and strategic vision as Buffett's successor.³ The move signals not only the continuation of Berkshire's long-term value investing philosophy but also its openness to new international opportunities under Abel's future leadership.

III. The Evolving Japanese Market Landscape

A. Macroeconomic Currents: Inflation, Monetary Policy, and Growth Outlook (FY2025-2026)

- **Inflation Trends:** Japan's core inflation hit a 16-month high of 4% in January 2025, easing slightly to 3% in February but still exceeding market expectations.⁹ The Bank of Japan (BOJ) in its April 2025 Outlook Report forecast core CPI (all items less fresh food) to be between +2.0% to +2.5% (median +2.2%) for FY2025 and +1.5% to +2.0% (median +1.7%) for FY2026.¹² This indicates persistent but moderating inflation.
- **Monetary Policy:** The BOJ raised interest rates by 25 basis points to 0.5% in January 2025, the highest since 2008, signaling a shift from its long-standing ultra-loose monetary policy.⁹ However, the BOJ remains cautious amidst global uncertainties ⁹ and is expected to normalize policy gradually.⁵ The yen strengthened to 155.12 against the USD after the January hike.⁹
- **GDP Growth:** Japan revised its Q4 2024 GDP growth to 2.2% (down from initial estimates).⁹ The BOJ projects real GDP growth to slow to +0.4% to +0.6% (median +0.5%) in FY2025, before picking up to +0.6% to +0.8% (median +0.7%) in FY2026.¹² FY2025 growth is expected to be constrained by slowdowns in overseas economies and trade policy impacts.¹²
- **Wage Growth:** Nominal wages grew 3.6% in 2023 and 5.1% in 2024.⁵ The 2025 "Shunto" spring wage negotiations saw a 5.40% wage increase, exceeding the previous year's figure.¹⁴ Markets anticipate continued wage gains in 2025.⁷ This is crucial for domestic consumption and breaking the deflationary mindset.
- **Key Risks (BOJ):** Downside risks to economic activity and prices for FY2025-2026 stem from uncertain global trade policies, overseas economic slowdowns, and potential import price hikes.¹²

Japan is navigating a delicate transition from decades of deflation towards modest inflation and wage growth.⁵ The BOJ's cautious rate hikes ⁹ mark this shift. Positive wage growth ⁵ is a key domestic driver. However, the BOJ's own outlook ¹² clearly

identifies external factors, particularly trade policy (an obvious nod to the U.S. tariff situation), as significant downside risks. This creates a dichotomy: internal improvements versus external threats. Buffett's bet appears to be on Japan's long-term internal strengths and reforms over short-to-medium term external shocks.

Table 2: Key Japanese Macroeconomic Indicators & BOJ Forecasts (FY2025-2026)

Indicator (Real GDP Growth, Core CPI (less fresh food), BOJ Policy Rate, Avg. Annual Wage Growth)	FY2024 (Actual/Est.)	FY2025 (BOJ Median Forecast)	FY2026 (BOJ Median Forecast)	Key Influencing Factors/Risks
Real GDP Growth	2.2% (Q4 revised) ⁹	+0.5%	+0.7%	Global trade policy, overseas slowdown, domestic consumption ¹²
Core CPI (less fresh food)	3% (Feb 2025) ⁹	+2.2%	+1.7%	Import prices, wage growth, economic deceleration ¹²
BOJ Policy Rate	0.5% (from Jan 2025) ⁹	Cautious, gradual normalization ⁵	Gradual normalization ⁵	Global uncertainty, domestic inflation & growth performance ⁹
Avg. Annual Wage Growth	5.1% (2024) ⁵	Continued growth (expected similar or > 2024) ⁷	Continued growth ⁷	Labor shortages, corporate profits, inflation expectations, trade policy

				impact ⁵
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B. Corporate Governance Metamorphosis: A New Dawn for Shareholder Value?

- **Key Reform Measures:**

- Tokyo Stock Exchange (TSE) "name and shame" initiative for companies with price-to-book (P/B) ratios below 1x to push for improved governance and valuations.⁵ As of January 2025, 85% of Prime Market listed companies had disclosed improvement plans.⁶
- Focus on unwinding cross-shareholdings, which historically insulated management and impacted capital efficiency.⁷ Major insurers have pledged to reduce such holdings.⁷ Disclosure requirements for reclassified cross-shareholdings are tightening.¹⁶
- Rising shareholder activism, with institutional investors more willing to support campaigns.⁷ Support for executives at companies with ROE below 5% has declined.⁷
- Emphasis on improving capital allocation, increasing shareholder returns (dividends, buybacks), and enhancing balance sheet efficiency.⁷

- **Impact on the Ground:**

- Companies are divesting underperforming or non-core businesses.⁷
- Increased share buybacks and dividend payouts.¹
- Greater focus on improving profit margins and top-line growth.⁷
- Overall cash return (ROE) has been capped around 10% due to retained earnings increasing the denominator, but reforms aim to improve this.¹⁵

The ongoing corporate governance reforms ⁵ represent a fundamental, positive shift in the Japanese market. These are not cosmetic changes but deep-seated efforts to enhance capital efficiency, shareholder returns, and overall corporate value. For a value investor like Buffett, this creates fertile ground for unlocking latent value through improved management practices and capital allocation. The unwinding of cross-shareholdings, in particular ⁷, could free up significant capital and improve market transparency. This structural improvement makes Japanese equities intrinsically more attractive than in the past.

C. Valuation Checkpoint: Is Japan Still a "Fat Pitch"?

As of January 1, 2025, the Nikkei 225 Index had a trailing P/E ratio of 15.72x and a forward P/E of 14.64x.⁴ The Topix benchmark traded at a P/E of 14.25x and a P/B of 1.35x.¹ Specific Buffett holdings like Itochu traded at a P/E of 12.1x and P/B of 1.8x.¹

Compared to markets like the U.S., Japanese company valuations "are still much lower," though the tech sector has a smaller weighting in Japan.⁴ J.P. Morgan noted

"attractive valuations" and expected mid-single-digit EPS growth medium-term.¹⁵ Despite a market boom in H1 2023, some metrics suggested P/E ratios were still considered below historical averages at that time.⁴

While valuations have risen from their absolute troughs since Buffett likely began his significant Japan investments (⁴ indicates P/E ratios rose in H1 2023), Japanese equities still appear relatively attractive compared to markets like the U.S. ⁴ and in the context of ongoing reforms and fundamental improvements.¹ However, the "amazement" ¹ Buffett expressed might be harder for new investors to replicate at current levels. The "fat pitch" may be less obvious, requiring more discerning stock selection. The key will be whether continued reform-driven earnings growth and ROE improvement can justify current and future valuations.

IV. The New U.S. Tariff Regime (Announced April 2025): Scope and Global Tremors

A. Deconstructing Trump's Tariff Policy

- 10% Global Baseline & "Reciprocal" Tariffs:
On April 2, 2025, the Trump administration announced a minimum 10% tariff on all U.S. imports, effective April 5, 2025.¹⁹ This was implemented by declaring a national emergency and invoking the International Emergency Economic Powers Act (IEEPA).²⁰ Additionally, higher "reciprocal" tariffs, ranging from 11% to 50%, were slated for 57 countries and territories from April 9, 2025.¹⁹ For key trading partners, the "reciprocal" tariff rate for Japan was set at 24% ¹⁹, China at 34% ¹⁹, the EU at 20% ¹⁹, South Korea at 25%, and Taiwan at 32%.¹⁹ However, these higher "reciprocal" tariffs, except for China's, were subsequently paused for 90 days, though the 10% global baseline remained in effect.¹⁹ Thus, Japan effectively faced a 10% tariff rate during this pause.²²
- Specific Sector Levies:
A 25% tariff on imported autos was announced on March 26, effective April 3 for completed vehicles, and extended to auto parts by May 3.¹⁹ The 25% tariff on auto parts was specifically implemented on May 3, 2025.²⁶ Tariffs on steel and aluminum were also increased or reimposed: a minimum of 25% on all steel imports, and aluminum tariffs raised from 10% to 25%, effective March 12, 2025, with previous exemptions removed.¹⁹ Goods already subject to Section 232 tariffs (steel, aluminum, autos) were exempt from the 10% global baseline or higher reciprocal tariffs.²¹
- Legal Framework (IEEPA) & Implementation Timeline:
IEEPA was used as the legal basis for the 10% global tariff and the higher

reciprocal tariffs.²⁰

Timeline: Steel/Aluminum (Mar 12), Autos (Apr 3), 10% Global Baseline (Apr 5), Higher Reciprocal Tariffs (Apr 9, then mostly paused 90 days), Auto Parts (May 3).

- **Targeting China:** Baseline tariffs on Chinese imports were significantly increased, with effective rates reaching 54% after April 9 ²⁰, and later mentions of 125% to 145%.²⁰

The sheer scale and breadth of the announced tariffs ¹⁹ represent a radical departure from decades of U.S. trade policy and a significant escalation of protectionism. The use of IEEPA ²⁰ to impose broad-based tariffs was a highly controversial move. The "reciprocal" naming ¹⁹ was political framing for unilateral tariff hikes. The rapid succession of announcements and partial suspensions ¹⁹ created immense uncertainty for global commerce. This was not a targeted, surgical trade action but a broadside against global trade.

Table 3: Summary of New U.S. Tariff Policy Impact on Japan (April 2025 Announcements)

Tariff Type	Original Rate for Japan (%)	Status as of May 2025	Key Japanese Goods/Sectors Affected	Effective Date
Global Baseline Tariff	10	Effective	All imported goods	April 5, 2025
"Reciprocal" Tariff	24	Paused 90 days (effective 10% global baseline)	All imported goods	Originally April 9, 2025
Auto Import Tariff	25	Effective	Completed vehicles	April 3, 2025
Auto Parts Tariff	25	Effective	Engines, transmissions, electrical systems, etc.	May 3, 2025
Steel Tariffs	Min 25	Effective	Steel products	March 12, 2025
Aluminum Tariffs	25	Effective	Aluminum	March 12, 2025

			products	
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B. Anticipated Global Economic Repercussions and Supply Chain Disruptions

Economists stressed the consequences for global business and economies could be greater than previous trade wars, with consumers ultimately bearing higher prices.¹⁹ Analysis by the Centre for Economic Policy Research (CEPR) predicted a sharp contraction in global trade by 5.5% to 8.5%, significant global welfare losses (especially for the U.S.), and major disruptions to global supply chains.²⁷ Direct trade between the U.S. and China could even collapse.²⁷

The average effective U.S. tariff rate was estimated to potentially soar from 2.5% to around 27% ²⁰, or approach 30% in a 'status quo' scenario.²⁷ Sectors highly integrated into Global Value Chains (GVCs), such as "electrical equipment and electronics" and "transport equipment," were projected to see the largest output declines.²⁷ J.P. Morgan estimated a 10% universal tariff plus a 110% tariff on China could lead to a 1% decline in global GDP.²⁸

Retaliatory measures were swift: China announced reciprocal 34% tariffs on U.S. goods and export controls on rare earths.¹⁹ The EU also prepared lists for retaliatory taxation.¹⁹

The broad-based tariff imposition and inevitable retaliations ¹⁹ combine to form a stagflationary shock to the global economy: it is inflationary by raising costs for producers and consumers, and recessionary by dampening economic activity and trade volumes.¹⁹ The fracturing of GVCs ²⁷ implies reduced efficiency and higher prices. This creates an extremely challenging environment for global businesses and policymakers, heightening risks of a global slowdown or recession.²⁸

V. U.S. Tariffs Collide with Japan's Economy: A Multi-Dimensional Impact Analysis

A. Sectoral Vulnerabilities: Automotive, Electronics, and Key Export Industries

- Automotive Sector:
The U.S. imposition of a 25% tariff on imported autos from April 3, and on auto parts from May 3, dealt a significant blow to Japan's auto industry.¹⁹ The Japanese auto sector accounts for 28% of its total exports to the U.S. Companies like Toyota, Honda, Nissan, and Mazda could face losses of around C\$15.3 billion (¥1.6 trillion) ²³ or a \$17 billion loss in U.S. market export opportunities annually.²⁵ In 2024, Japan exported \$32 billion worth of auto parts to the U.S. (18% of total

U.S. parts imports); a 25% tariff would add ~ \$8 billion annually to the cost of these components.²⁶ Specifically, engines, transmissions (Japan supplied 27% of U.S. imported engines and 34% of transmissions), and EV batteries (a 25% tariff adds \$1,875 to a \$7,500 battery pack) were significantly impacted.²⁶ In response, Japanese automakers are considering increasing production capacity in the U.S. to circumvent tariffs²⁵ and shifting some production to USMCA-compliant regions like Mexico.²⁶

- **Electronics & Semiconductor Sector:**

U.S. tariff policy initially created confusion regarding exemptions for electronics and semiconductor products.²⁷ The administration later clarified exemptions for semiconductors/electronics, which the Yale Budget Lab considered permanent for those specific goods, though other tariffs could still apply.²⁹ However, without specific exemptions, the broader 10% (or previously announced 24%) tariffs would still affect many electronics. Japan is a key player in advanced semiconductor tools and electronic components.⁹ The sector is highly sensitive to global supply chain dynamics and U.S.-China trade relations.⁹

- **Steel and Aluminum Sectors:**

The 25% tariffs on steel and aluminum from March 12, with no country exemptions, directly hit Japanese exporters in these sectors.¹⁹

- **Overall Export Impact:**

The Daiwa Institute of Research noted that increased uncertainty could negatively affect Japan's exports, with "severe damage" possible if additional tariffs on products like autos were imposed.¹⁴

The automotive sector is particularly hard-hit due to its large export volume to the U.S. and the specific, high tariffs it faces.²³ This is not just a matter of lost sales; it forces costly supply chain reconfigurations²⁶, potential production relocations²⁵, and impacts a vast network of parts suppliers. The pain is acute and direct, with deep ripple effects throughout Japan's manufacturing base. While some electronics/semiconductors may get exemptions²⁹, the auto sector faces a full-frontal assault.

B. Economic Indicators Under Pressure: GDP, Currency (Yen), and Investment Sentiment

- **GDP Impact:**

Daiwa Institute of Research's risk scenario (additional auto tariffs) projected Japan's real GDP to fall by 0.7% in 2026, and potentially by 1.3% in a tail-risk scenario of full reciprocal tariffs.¹⁴ Higher auto import duties alone could trim Japan's GDP growth by 0.2% over two years.²³ However, Yale Budget Lab analysis as of April 15, 2025, showed a +0.04% change in Japan's long-run real

GDP level considering all 2025 U.S. tariffs and foreign retaliation.²⁹ (Note: This positive Yale figure contrasts with other analyses and may stem from complex GVC shifts or specific model assumptions; this report acknowledges this differing view but will weigh it against more direct negative impact assessments from sources like Daiwa.)

- **Currency (Yen):**
The yen strengthened after the BOJ's January rate hike.⁹ However, the impact of tariffs on the yen is complex. Safe-haven demand during global uncertainty could boost the yen. Conversely, severe damage to the export sector could weaken it. Available information did not provide clear, direct forecasts for the yen's movement due to the April 2025 tariffs, only noting general market volatility.²²
- **Investment Sentiment & Market Reaction:**
Initial market reaction to tariff announcements was a sharp fall in the Nikkei 30 and global market turmoil.²² J.P. Morgan noted declining business confidence due to tariff uncertainty.²⁸ Lingering recession risks and trade negotiations constrained stock market performance.²⁸ Nikko Asset Management suggested U.S. tariff turmoil could slow the BOJ's rate hike pace.³⁰ Markets seemed to have priced in the worst-case scenario in the initial plunge, but focus remained on negotiation progress.³⁰
Beyond direct economic costs, the tariffs inject immense uncertainty into the Japanese economy.¹⁴ This uncertainty can lead to delayed investments, curbed consumer spending, and make corporate planning exceptionally difficult. The potential for changing tariff rates, exemptions being granted or revoked, and retaliatory measures escalating creates a volatile environment. This may have a more profound impact on investment sentiment than the quantifiable tariff costs themselves, potentially slowing the BOJ's policy normalization ³⁰ and impacting wage growth momentum.¹⁴ The differing GDP impact forecasts from Yale ²⁹ and Daiwa ¹⁴ also highlight this uncertainty.

Table 4: Potential Impact Scenarios of U.S. Tariffs on Japan's Economy

Impact Area (e.g., Japan Real GDP Growth, Value of Key Export Sector (e.g. Auto to US), Japan Overall Exports to US)	Analyst/Source	Projected Impact (e.g., -X% to -Y% change, \$X billion loss)	Key Assumptions/Scenario (e.g., Baseline, Risk Scenario, Full Reciprocal Tariffs, Specific Tariff Rates)
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Japan Real GDP Growth	Daiwa Institute of Research ¹⁴	-0.7% (Risk Scenario, 2026); -1.3% (Tail Risk Scenario, 2026)	Additional auto tariffs; Full reciprocal tariffs
Japan Real GDP Growth	Asia Pacific Foundation of Canada ²³ (citing analysts)	-0.2% (over 2 years, auto tariffs only)	Increased auto import tariffs
Japan Long-Run Real GDP Level Change	Yale Budget Lab ²⁹	+0.04%	All 2025 U.S. tariffs and foreign retaliation
Japan Auto Export Loss to US	Asia Pacific Foundation of Canada ²³ (citing estimates)	~C\$15.3B / ¥1.6 trillion (annual)	25% auto tariff
Japan Auto Export Opportunity Loss to US	WC Shipping ²⁵	\$17 billion	25% auto tariff
Japan Auto Parts Cost Increase to US	WC Shipping ²⁶	~\$8 billion (annual)	25% auto parts tariff

C. Japan's Potential Policy Responses and Corporate Adaptation Strategies

- **Government Response:**
Japanese PM Shigeru Ishiba announced emergency economic measures, including support for corporate financing (low-interest loans for SMEs) and subsidies for gasoline and electricity.²² The government is also considering additional measures to boost domestic consumption and potentially cash handouts to citizens (around C\$286-C\$476).²² PM Ishiba engaged in direct communication with U.S. President Trump seeking reconsideration or exemptions.²³ Japan's chief trade negotiator, Ryosei Akazawa, also visited Washington for trade talks.²² The ruling LDP formed a new committee to address rising tariff pressures.²³
- **Corporate Adaptation:**
Japanese automakers are accelerating North American production (to meet USMCA requirements).²⁵ For example, Denso invested \$200M in a Tennessee plant, and Aisin shifted some production from Japan to Mexico.²⁶ Companies are also focusing on tariff-exempt parts (e.g., classic car components) or bundling

parts.²⁶ Suppliers are using price negotiations, volume discounts, and consignment models.²⁶ Additionally, Japan may seek to upgrade trade relations with China as a countermeasure.²³

Neither the Japanese government nor its corporations are passively accepting the tariff impact. The government is deploying fiscal measures for immediate relief and engaging in high-level diplomacy for exemptions.²² The corporate sector, particularly automotive, is making significant and costly strategic shifts, moving production to North America or nearby regions to mitigate tariff exposure.²⁵ This demonstrates resilience and adaptability but also highlights the profound, long-term changes the tariffs are forcing upon Japanese industry. A potential Japanese pivot towards closer ties with China ²³ is a significant geopolitical signal.

VI. Clash of Titans: Buffett's Long Game Meets Trump's Trade Barriers in Japan

A. Juxtaposing a 50-Year Investment Horizon with Geopolitical Volatility

Buffett's investment commitment is explicitly "50 years or forever" ², an ultra-long horizon designed to transcend multiple economic and political cycles. In contrast, U.S. tariff policy represents acute short-to-medium term geopolitical and economic disruption. Notably, the sogo shosha's own business models are built to navigate cyclical markets over generations.³

Buffett's investment horizon is fundamentally at odds with the shorter-term nature of political administrations and their policies. His 50-year view ² implies a belief that the intrinsic value and earning power of the sogo shosha will outlast temporary (even if severe) trade disruptions. He is betting on the enduring nature of these businesses and the adaptability of the Japanese economy, rather than the transience (however impactful) of a specific tariff regime. The sogo shosha's own long history of navigating global complexities supports this.

B. Resilience of the Sogo Shosha Business Model Amidst Protectionism

The sogo shosha are highly diversified across industries and geographies.¹ Their central role in global supply chains for essential commodities (energy, food, materials) gives them a degree of indispensability. These companies possess entrenched relationships, regulatory access, and logistical expertise that are difficult to replicate (aligning with Buffett's "moat" theory).³ However, their global nature also makes them directly exposed to trade friction, tariffs, sanctions, and the delicate U.S.-China geopolitical balance.¹

The diversified nature of sogo shosha ¹ provides some buffer; weakness in one area due to tariffs might be offset by strength elsewhere. Their control over key supply chains ³ also gives them some pricing power. However, their very global footprint ¹ makes them prime targets or collateral damage in a trade war. The challenge of balancing between the U.S. and China, as highlighted by Alicia Ogawa ¹, becomes even more acute with widespread tariffs. Their resilience will depend on their ability to reconfigure supply chains and pass on costs.

C. Buffett's Stance on Tariffs and Free Trade

Buffett has expressed skepticism about protectionism: "Tariffs are economic weapons, but they don't work".³ This reinforces Berkshire's belief in free trade and global integration. His decision to proceed with and increase investments in Japan despite escalating trade war rhetoric (¹ mentions the U.S. waging trade wars) suggests he views the current protectionist trend as either manageable for his chosen investments or ultimately unsustainable.

Buffett's public dismissal of tariff efficacy ³ suggests his long-term strategic calculus may factor in an eventual return to more normalized trade relations, or at least a belief that efficient, globally integrated businesses like the sogo shosha will always find ways to thrive despite trade barriers. His actions (increasing investment) speak louder than concerns about tariffs, indicating a deeper conviction in the underlying value and resilience of his Japanese picks.

VII. Investing in Japan: A Forward-Looking Assessment for Global Investors

A. Unveiling Opportunities: Beyond the Headlines

- **Corporate Governance Uplift:** Ongoing corporate governance reforms ⁵ are unlocking shareholder value, improving ROE, and leading to more efficient capital allocation. This is a multi-year positive theme.
- **Relatively Attractive Valuations:** Compared to other developed markets, Japanese equities, particularly in certain sectors or specific companies, may still offer valuation advantages, especially if earnings continue to grow.¹
- **Domestic Demand Revival:** Sustained wage growth ⁵ and the shift away from deflation could boost domestic consumption. Increased retail investor participation via NISA (Nippon Individual Savings Account) reforms ⁵ could provide structural support to the market.
- **Specific Sector Strengths:** Japan remains a leader in high-end manufacturing, automation, robotics, and certain niche technologies (e.g., semiconductor materials/equipment ⁹). SoftBank's push in AI/semiconductors ⁹ also highlights

this.

- **Yen Dynamics:** For foreign investors, a potentially undervalued or stabilizing yen could offer an attractive entry point or, if hedged or financed in yen like Berkshire, reduce currency risk.
- **The "Buffett Effect":** Buffett's investment itself draws positive global investor attention and provides an endorsement for the Japanese market.³¹

B. Navigating Risks: Tariffs, Global Slowdown, and Domestic Challenges

- **U.S. Tariff Shock:** The most immediate and significant risk, potentially hitting exports, GDP growth, and corporate earnings, especially in auto and manufacturing sectors.¹
- **Global Economic Slowdown/Recession:** Japan's export-oriented economy is highly sensitive to global growth.¹⁵ Tariff wars exacerbate this risk.
- **Geopolitical Tensions:** Navigating U.S.-China relations is a key challenge for Japanese corporates.¹ Broader geopolitical instability can impact supply chains and investor sentiment.
- **Domestic Demographics:** Japan's aging and declining population remains a long-term structural headwind for domestic growth, despite efforts to mitigate it.³
- **Sustainability of Reforms & Inflation:** Ensuring corporate governance reforms take deep root and that Japan truly escapes its deflationary past are ongoing tasks. Premature policy tightening or external shocks could derail progress.
- **Currency Volatility:** The yen can experience significant swings based on global risk sentiment and BOJ policy.

Table 5: SWOT Analysis for Investing in Japan (Current Environment - Post May 2025)

Strengths	Weaknesses
Improving corporate governance ⁵	Vulnerability to global trade tensions ¹
Buffett's endorsement & long-term investment ¹	Historical deflationary mindset ⁴
Relatively attractive valuations in specific areas ¹	Aging demographics ³
Strong manufacturing/technology niches ⁹	Complex business structures/cross-holdings

	(though improving) ¹
Potential for domestic demand rebound ⁵	
Opportunities	Threats
Further shareholder value unlocking via reforms ⁷	New U.S. tariffs & protectionism (MAJOR THREAT: ¹⁴)
Increased retail investment via NISA ⁵	Global economic recession ¹⁵
Yen appreciation potential (speculative)	Intensifying U.S.-China rivalry ¹
Growth in AI/semiconductor sectors ⁹	Reversal of inflation/wage growth trends ¹²
Sogo shosha leveraging global networks for new ventures	Natural disasters/geopolitical events

C. Overall Attractiveness Index: Is Japan a Compelling Case?

Weighing the positives (Buffett's confidence, governance reforms, relative value, potential domestic recovery) against the negatives (U.S. tariffs, global slowdown risks, demographic challenges) presents a complex picture for Japan. While shifting global paradigms and new protectionist threats cast a shadow, Japan offers unique deep value in specific areas, a transforming corporate culture, and alignment with long-term global growth drivers via its sogo shosha.

However, Japan is not a monolithic investment case. The impact of tariffs will be uneven. Some sectors (e.g., automotive) will be hit hard, while others (e.g., domestically focused industries, certain tech niches) may be less affected. The success of corporate governance reforms will also vary by company. Broad passive investment, therefore, could be risky. The "compelling case" lies in identifying companies benefiting from reforms, possessing strong global niches, robust business models, and attractive valuations, while being mindful of, and potentially hedging against, macroeconomic and geopolitical risks. Buffett's highly selective, concentrated bet on the sogo shosha exemplifies this approach. Active management and careful stock picking will be necessary to navigate this complexity.⁵

VIII. Concluding Insights and Strategic Considerations

The central theme of this report is the collision of Warren Buffett's long-term value investing in a transforming Japan with the disruptive force of U.S. protectionism. Japan's appeal is increasingly tied to its corporate governance reforms and the potential to unlock domestic value, but external trade risks now cast a significant shadow over this outlook.

For investors considering Japan:

- Acknowledge the positive "Buffett effect" but conduct independent due diligence.
- Focus on companies with strong balance sheets, global diversification (to adapt to shifting trade patterns), and a clear commitment to shareholder returns.
- Understand the specific impact of tariffs on particular industries.
- Adopt a long-term perspective, as near-term market volatility is likely to persist.
- Active management may be key to navigating the differentiated impacts and opportunities.

Ultimately, whether Buffett's bet proves to be a masterstroke of contrarian investing through current turmoil, or whether the new tariff regime poses a more fundamental challenge than anticipated, will likely be determined by the interplay between enduring corporate strength and the vicissitudes of global trade policy. Investors must weigh these complex factors carefully, maintaining a stance of cautious optimism tempered by risk awareness regarding Japan's future.

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